

GOVERNMENT OF INDIA
MINISTRY OF EDUCATION
DEPARTMENT OF HIGHER EDUCATION

LOK SABHA
UNSTARRED QUESTION NO. 326
ANSWERED ON 02.02.2026

Implementation of IIM Calcutta Master Plan 2036

326. Shri Jagannath Sarkar:

Will the Minister of EDUCATION be pleased to state:

- (a) whether the implementation of the Indian Institute of Management (IIM) Calcutta Master Plan 2036 has commenced;
- (b) if so, the current status of its first phase, including details of major infrastructure projects such as the new academic block and hostel complex, their projected capacities and the expected timelines for its completion;
- (c) the total amount of funds allocated, sanctioned and utilised under Phase-I of the Master Plan and whether any statutory or environmental clearances are pending in this regard, if so, the details thereof;
- (d) the current faculty-to-student ratio at IIM Calcutta and the measures being taken by the Government to maintain optimal teaching and mentorship standards in view of increasing student intake; and
- (e) the initiatives undertaken by the Government to retain and attract high-quality faculty, especially in the face of global academic and private sector competition?

ANSWER

MINISTER OF STATE IN THE MINISTRY OF EDUCATION
(DR. SUKANTA MAJUMDAR)

(a) to (c): The Indian Institutes of Management (IIMs) are governed under the IIM Act, 2017 as amended from time to time. Subject to provisions of the Act, every Institute has the power to establish and maintain such infrastructure as may be necessary. As per information provided by the IIM Calcutta, the IIM Calcutta Master Plan 2036, has been approved by the Board of Governors of the Institute. The Central Public Works Department (CPWD) has been engaged as the Project Management Consultant (PMC) for the project. The CPWD has awarded the tender for the construction of Hostel building and allied works. Actual construction can start after receiving of statutory approvals from the Kolkata Municipal Corporation (KMC). The hostel building shall

have about 926 students. Timeline given by CPWD is two years from date of commencement of construction. For entire phase 1, comprising of hostel building, academic block, classroom block, studio apartment, food court and allied works, the cost of project has been estimated at about ₹ 513 crore, for which the institute has obtained HEFA loan.

(d) and (e): The current faculty-to-student ratio at IIM Calcutta is 1:14. The IIM Act enables the institute to have academic autonomy and design programs to remain globally competitive. The institute has consistently featured in the global rankings in the area of management education released by the Financial Times (FT) and Quacquarelli Symonds (QS) ranking. The institute has created a balanced ecosystem of teaching and research policies to attract faculty. The curriculum in the management programmes is designed to offer cutting edge courses. There is generous research funding to support research initiatives. There are also monetary incentives to increase the quality and quantity of research and teaching. The faculty also contribute to the Executive Education activities for industry connect and resource generation of the institute. All these helps to attract and retain high quality talent in the face of global and private sector competition.
